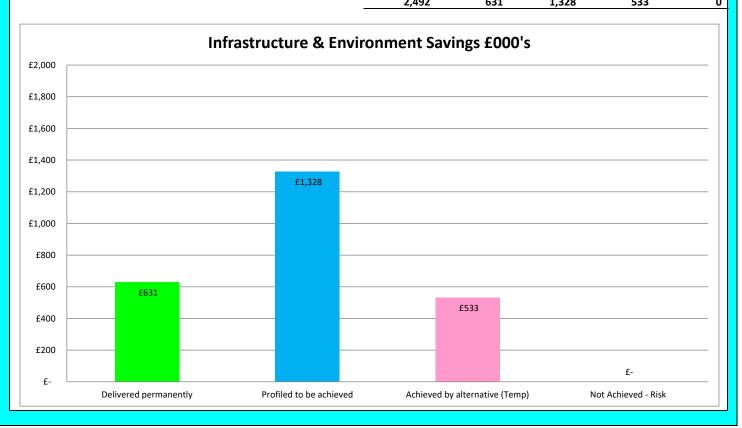
## Infrastructure & Environment

Savings:

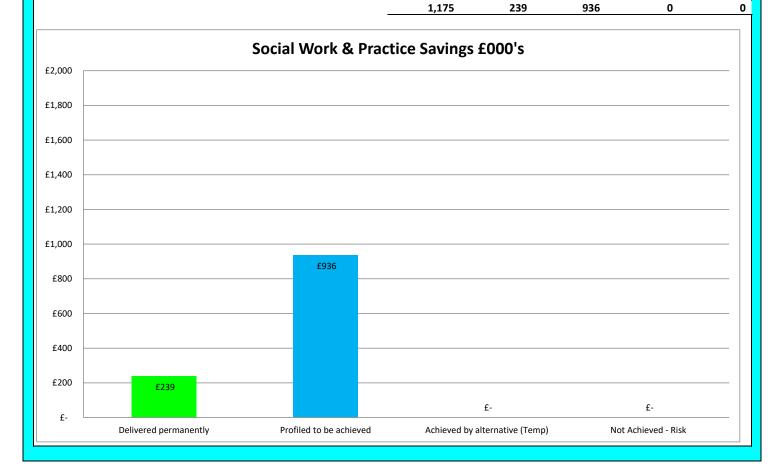
Savings .	r				
	£'000	Delivered	Profiled to be	Achieved by	Not Achievable
		Permanently	achieved	alternatives on	
				a temporary	
				basis	
Brought Forward Savings					
New delivery model for Public Toilet provision	46		35	11	
Facilities Management savings	261	62	199		
Energy Efficiency Project	27		27		
More efficient property and asset portfolio and implementation of	215	190	0	25	
Corporate Landlord					
Parks & Environment	106			106	
Waste Management	15		15		
2000/00 0					
2022/23 Savings:					
Additional Fees & Charges Income across Infrastructure & Environment	103	103			
Statutory Planning Fee Income	40	40			
Commercial Rent income	10	10			
Energy Efficiency Project	75		75		
More efficient property and asset portfolio & implementation of	217		191	26	
Corporate Landlord					
Facilities Management savings	183		183		
Parks & Environment	211	4		207	
Roads & Infrastructure	500	88	330	82	
Waste Management	195	90	29	76	
Passenger Transport	200		200		
Planning Services	44		44		
Post-COVID-19 operating model	44	44			
_	2 492	631	1 328	533	0



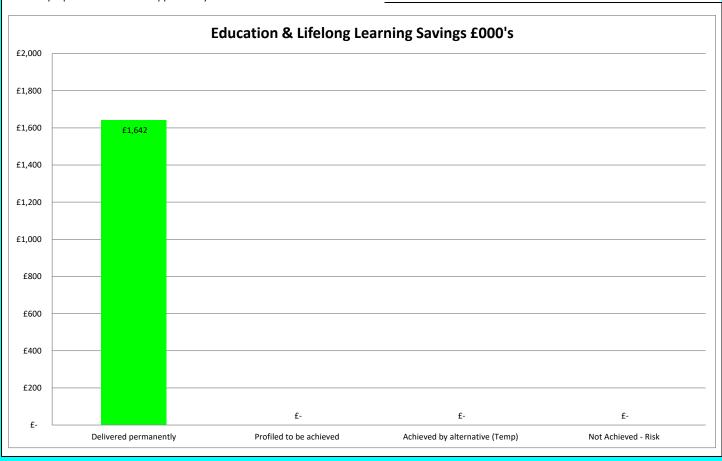
## Social Work & Practice

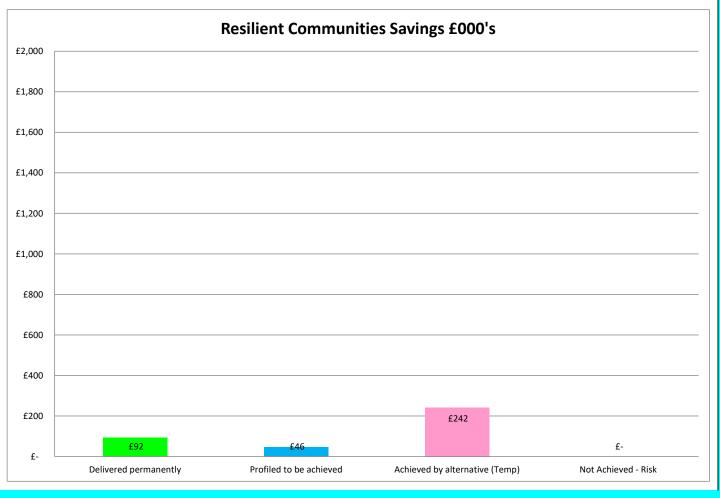
Savings:

Suvings :	£'000	Delivered Permanently	Profiled to be achieved	Achieved by alternatives on a temporary basis	Not Achievable
Brought Forward Savings	•				
Review of Care Packages (OP)	60	27	33		
Review of Care Packages (LD)	200		200		
Trusted Assessment (OP and LD)	50		50		
Shared Lives	100	92	8		
Single Handed Care (from SC&P Ent Mob)	250		250		
2022/23 Savings:					
Review of Care Packages (OP)	100	23	77		
Review of Care Packages (LD)	30		30		
Review of Day Care Services (LD)	75		75		
Hawick Community Support Service Recommissioning (LD)	80	80			
Direct Payment Recoupment	(150)	(150)			
Locality Working (OP and LD)	150	150			
Shared Lives	200		200		
Post-COVID-19 operating model	13	13			
Safer Communities - Homeless Service	13		13		
Additional Fees & Charges	4	4			



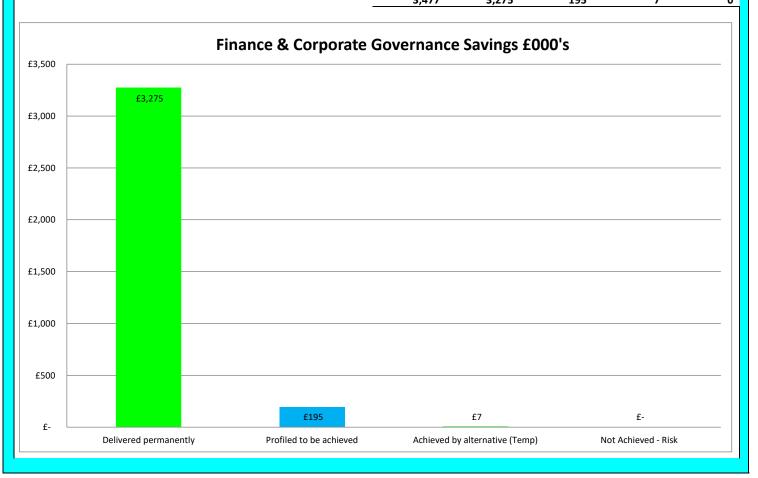
					Appendix 3
FINANCIAL PLAN EFFICIENCY PROGRESS 2022/23					
Education & Lifelong Learning					
Savings:	ı				
	£'000	Delivered	Profiled to be	Achieved by	Not Achievable
		Permanently	achieved	alternatives on	
				a temporary	
				basis	
Brought Forward Savings	!				
Central Schools - Music Tuition Review	19	19			
Primary and Secondary Schools Implementation of Revised DSM Scheme in August	408	408			
2020	.00	.00			
Central Schools	156	156			
Community Learning & Development	35	35			
Primary and Secondary Schools Implementation of Revised DSM Scheme in August	529	529			
2020					
Central Schools - review of Central Schools, Management Structures and Learning	150	150			
Estate Rationalisation					
Community Learning & Development - Targeted efficiencies to be delivered from the	39	39			
'Communities Development Review' workstream					
		0			
2022/23 Savings:					
Increased fees & charges for Lets	6	6			
Increases to fees for non-funded childcare	16	16			
Central Schools	125	125			
School Transport	133	133			
Post-COVID-19 operating model	26	26			
		0			
<u> </u>					
assumes proposed DSM scheme approved by Executive	1,642	1,642	0	0	0



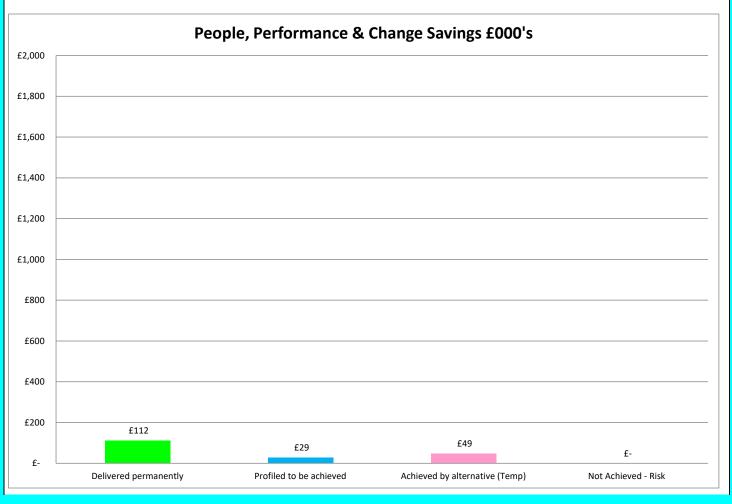


## Finance & Corporate Governance

Savings :					
	£'000	Delivered	Profiled to be	Achieved by	Not Achievable
		Permanently	achieved	alternatives on	
				a temporary	
				basis	
Brought Forward Savings					
Legal Services	40	40			
Audit & Risk - Shared Service Opportunity	22	22			
Finance Savings	72	72			
Assessors & Electoral Registration Services - Structural review as a result	17	7	10		
of legislative change					
2022/23 Savings:					
Additional Fees & Charges Income across Regulatory Services	16	16			
Finance savings	125	19	99	7	
Loans Charges	25	25	33	•	
Rephasing of Loans Charges	1,500	1,500			
Legal Services	40	40			
Protective Services	86		86		
Communications & Marketing	7	7			
Removal of Director post	150	150			
Balance of budgeted recurrent COVID-19 contingency	1355	1355			
Post-COVID-19 operating model	22	22			
<del>-</del>	3.477	3.275	195	7	0



					Appendix 3
FINANCIAL PLAN EFFICIENCY PROGRESS 2022/23					
People, Performance & Change					ļ
Savings :					
	£'000	Delivered	Profiled to be	Achieved by	Not Achievable
		Permanently	achieved	alternatives on	
				a temporary	
Brought Forward Savings				basis	
Business Change	15			15	
Reduce subscriptions budget across the Council by a further 10%	38	9	29	_	
Progress the rollout of digital services across the Council	34	9	23	34	
Progress the follout of digital services across the council	J-7			37	
2022/23 Savings:					
HR	20	20			ļ
Employment Support Service	33	33			
Reduction in Enhanced Strain on Fund	45	45			
Post-COVID-19 operating model	5	5			
	·				
	190	112	29	49	0



## Strategic Commissioning & Partnership

Savings:

	£'000	Delivered Permanently	Profiled to be achieved	Achieved by alternatives on a temporary	Not Achievable
Brought Forward Savings				basis	
Bordercare Alarms	75		75		
Enterprise Mobility	429	170	9		
Enterprise Mobility (Removal of Single Handed Care to SW&P)	(250)				
Reablement of Homecare	722			722	
2022/23 Savings:					
Better use of Fleet Vehicles	45	45			
Residential Care Retendering	200		200		
Management Fee reduction to Live Borders	251	251			
Culture & Sports Trusts Management Fees	500	500			
IT savings	100		100		
Strategic Commissioning Savings	591		591		
Post-COVID-19 operating model	1	1			
Additional Fees & Charges	7	7			

